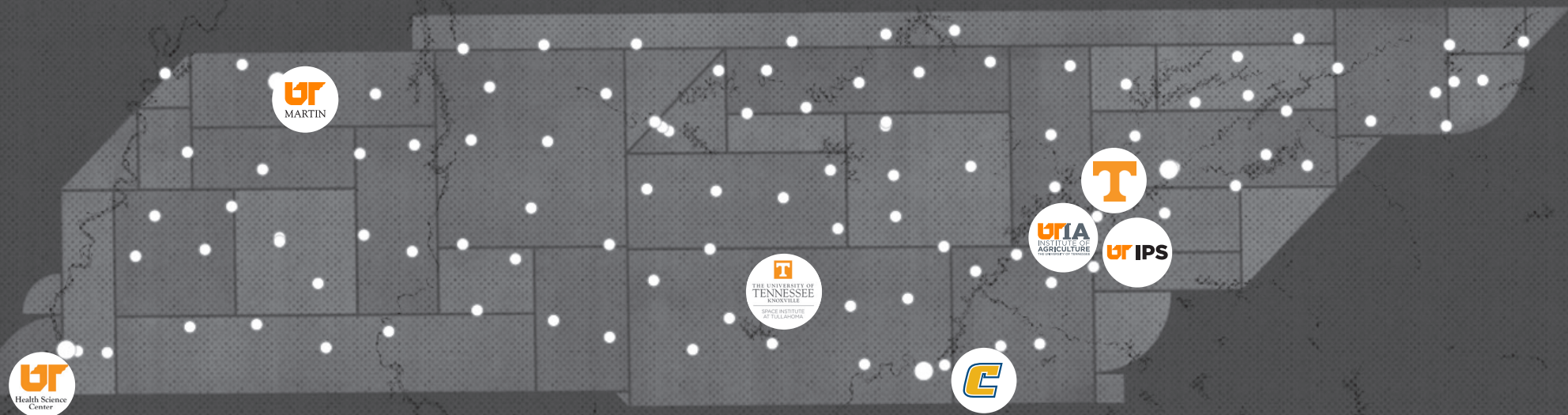


ANNUAL REPORT TO THE  
GENERAL ASSEMBLY

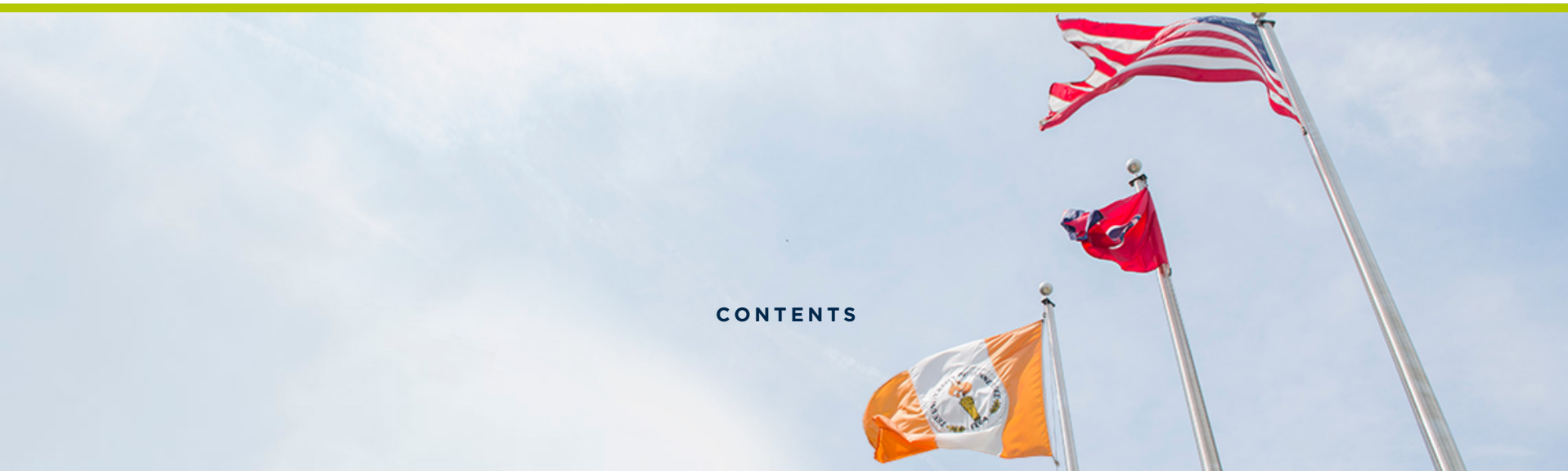
2019



**UT** THE UNIVERSITY OF  
TENNESSEE







## CONTENTS

### INTRODUCTION

From the President	2
--------------------	---

### MILESTONES

Moving Tennesseans closer to a debt-free degree through UT Promise	6
UT System Sparks Change During Summit for Opioid Addiction and Response	6
ORI@UT - Building the Technology Talent Pipeline for America	7

### FINANCIALS

Sources of Current Funds	8
Uses of Current Funds	9
Current Fiscal Year	10

### ENROLLMENT

11
----



## From Interim President Randy Boyd

---

It is such an honor to serve the great state of Tennessee. I'm incredibly proud of the accomplishments we have made, as a team, during the past year. One of the greatest legacies we can leave is to have a profound impact on young people, and so I've tried to

approach my role at the University of Tennessee with that mentality in everything we do.

I am convinced, more so than ever, that there is no better time in the University of Tennessee's history than now. As I look back on the last year, I am encouraged by all that has been accomplished and energized about what's to come.

- **Increased enrollment, record-breaking fund raising at our campuses, profound impact around the state and around the world.**
- **A sizeable impact in our communities.** Everywhere you look, we are making a sizeable impact in the communities we serve. Last year, we announced UT's estimated economic impact of \$9.094 billion across the state for fiscal year 2017.

- **New Chancellor for UT Knoxville, Donde Plowman.** In her short time as chancellor, Chancellor Plowman has already made tremendous strides in bringing the campus together and helping ensure our faculty, staff and students are working and learning in a welcoming environment.
- **Launched TEAM.** We must ensure work is done in the most efficient and effective manner between the UT System and its campuses and institutes. Therefore, the Task force for Effective Administration and Management (TEAM) was launched and is actively working to ensure, and to make clear why things are done a particular way. More than 50 people from all campuses continue to be involved with this initiative.
- **Launched the One UT Leadership Council.** In an effort to increase collaboration and communication with our great partners at Oak Ridge National Laboratory (ORNL) and to ensure a broader platform for the Institute of Agriculture, we replaced a quarterly "chancellors meeting" with a monthly, in person "One UT Leadership Council" consisting of ORNL Director Thomas Zacharia, UTIA Senior Vice President and Senior Vice Chancellor Tim Cross, and the chancellors at the UT Health Science Center, UT Knoxville, UT Chattanooga and UT Martin. Having face-to-face time



with the leadership from across the state is impactful and important. Independently we are all good, but together we are great. There is not a stronger force for positive change in our state.

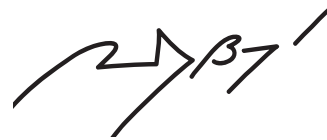
- **Hosted Summit for Opioid Addiction and Response (SOAR):** UT is uniquely positioned to identify the state's "grand challenges," such as the opioid addiction crisis, and convene the key stakeholders to work together to combat those challenges. More than 700 leaders from across the state and nation gathered in Knoxville to share ideas and information, make connections and make new plans to work together to combat this epidemic on our people, our state and the nation.
- **UT Promise.** It is critically important that we do our part to be a ladder up for the middle and working classes. By launching UT Promise, we have done something no statewide university system has ever done in history, and are being recognized across the state and throughout the country.
- **UTIA and UTK Reunification:** Of all the 1862 land grant institutions, UT was the only one with

its flagship campus independent of the College of Agriculture, College of Veterinary Medicine, Experiment Stations and Extension. As a result, according to Fiscal Year 2017 National Science Foundation Higher Education Research and Development Survey data, UT Knoxville ranks 107th in research and UTIA ranks 170th. We were not structured in a way that allows us to be competitive. Our trustees voted to reunify these two critical campuses, which already shared the same faculty senate, faculty handbook, residence halls, and facilities management. Together, the campuses now rank 55th among public universities.

- **Launched the UT Commission on Agriculture:** The land-grant mission of the UT Knoxville has always had serving the agricultural industry at its core. In order to serve, we need to understand and to understand, we need to listen. The more ways we can do so, the better we can deliver that mission. The UT Commission on Agriculture was created to help us listen. All UT leaders that support agriculture at UT need to hear directly from the people, the communities and the industries we serve in order to provide the value they want, need and deserve.

- **Oak Ridge Institute at UT established:** The Oak Ridge Institute at the University of Tennessee (ORI@UT) forges a path of increased collaboration and alignment between UT and Oak Ridge National Laboratory, and will enhance Tennessee's ability to provide talent to meet national needs.
- **Fundraising.** We had our third highest fundraising year in history and finished the year with 64,632 donors, the most donors in UT's history. UT Martin Chancellor Keith Carver announced the largest gift to its campus, a \$22 million bequest from Bill and Rosann Nunnelly, for scholarships for rural students to attend UTM free of tuition, fees, room and board!
- **Unleashing our best kept secret.** After my first two weeks on the job, I boasted I had been to every campus: Memphis, Martin, Tullahoma, Chattanooga, Institute for Public Service, Institute of Agriculture, Knoxville and Oak Ridge National Lab. I was reminded that we have campuses in all 95 counties—our Extension offices. I promptly committed to visiting all 95. They share the same mission and passion, but are unique and inspiring in their own way.

These are just a few of the many points of pride we have all contributed to during the past year. While these milestone achievements are important, I remain squarely focused on our students and ensuring we do our part to help them achieve their dream of successfully completing college. That means hiring and retaining the best faculty and staff, having a growth mindset at all times, and expanding access to our campuses and institutes to students across Tennessee and around the world. I can't wait to see what next year brings!

A handwritten signature in black ink, appearing to be 'R. B. /' or similar, with a stylized, cursive-like font.







### Moving Tennesseans closer to a debt-free degree through UT Promise

Announced in March 2019, UT Promise is a last-dollar scholarship program that guarantees free tuition and mandatory fees for qualifying Tennessee undergraduate students with a family household income of under \$50,000 after other financial aid is received (such as Pell Grants, HOPE Scholarship or other institutional scholarships) at UT Knoxville, UT Chattanooga, UT Martin and UT Health Science Center. Students must qualify for the Tennessee Hope Scholarship and meet the academic qualifications for the institution to be eligible for this new scholarship. To help ensure success, students will complete eight volunteer service hours each semester.



“UT wants to ensure that Tennessee residents can achieve their dreams with college degrees,” Boyd said. “We want to ease the financial burden for the state’s middle- and working-class families as we know education is the route to change lives, which then change communities and the state.”

While 46 percent of UT students graduate without debt, the goal of UT Promise is to make higher education even more accessible and affordable for Tennessee students. UT Promise will welcome its first class in the fall of 2020, and the scholarship program will include those students who were previously enrolled in college when the program begins in 2020.

### UT System Sparks Change During Summit for Opioid Addiction and Response

The University of Tennessee System ignited action across Tennessee around the opioid epidemic through the first Summit for Opioid Addiction and Response (SOAR).

More than 700 people from various backgrounds came together in August at UT Knoxville to discuss



the ongoing opioid addiction epidemic in Tennessee. The summit brought together stakeholders of all backgrounds and areas to talk about the opioid-driven addiction and suicide problem in Tennessee and identify solutions that can be used across the state.



“The best way to make the greatest impact on this terrible disease and epidemic is for all of us to bring our collective expertise to the table. I am excited to see all of the big ideas and solutions that will come from this event,” said Boyd. The two-day summit included discussions on current trends, dissolving the stigma, the economic impact the crisis is having on our state, state agency response to the epidemic, federal grant support and developing community-based, collaborative response to the crisis.

“Together, we can develop solutions that permanently break the cycle of addiction in our communities across the state. Together, we can transform those affected by this opioid epidemic. UT is for all Tennesseans, and we are here to help change lives,” Boyd said.

## **ORI@UT - Building the Technology Talent Pipeline for America**

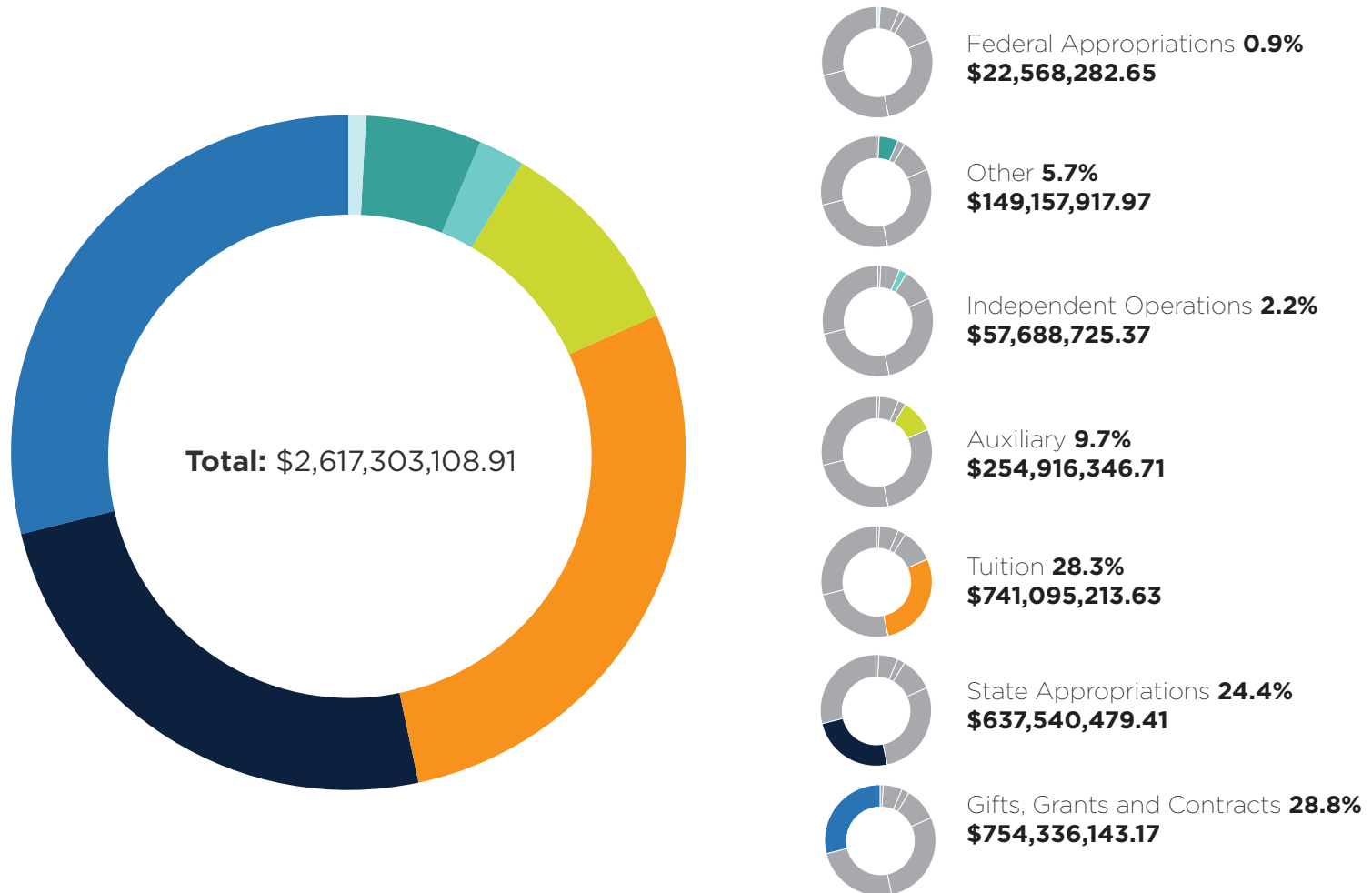
The Oak Ridge Institute at the University of Tennessee (ORI@UT) will create a robust talent pipeline in areas of growing national need and demand. As a result, Tennessee will become the “go-to” destination for top-level talent development and discovery.

The establishment of ORI@UT forges a path of increased collaboration and alignment, and will enhance Tennessee’s ability to provide top-tier talent in areas of national need. ORI@UT will maximize coordination of the many joint programs at UT and ORNL, bring together colleges and departments across UT campuses and ORNL and remove barriers to collaboration that will usher in world-class interdisciplinary graduate research and education.

ORI@UT will address top-tier industry and workforce needs emerging from the introduction of automation and artificial intelligence. The institute will develop scientists and engineers, who will be locally relevant and globally competitive. Students will be prepared by teaching innovation and interdisciplinary problem-solving skills.

## Sources of Current Funds

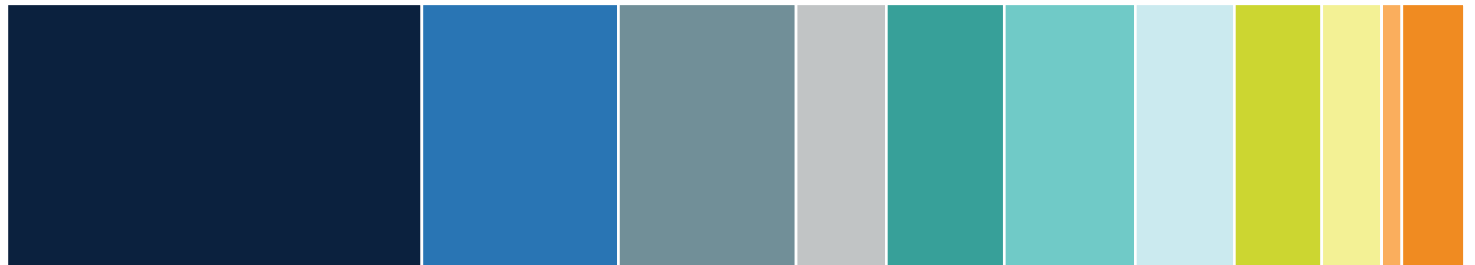
FOR THE FISCAL YEAR ENDED JUNE 30, 2019





## Uses of Current Funds

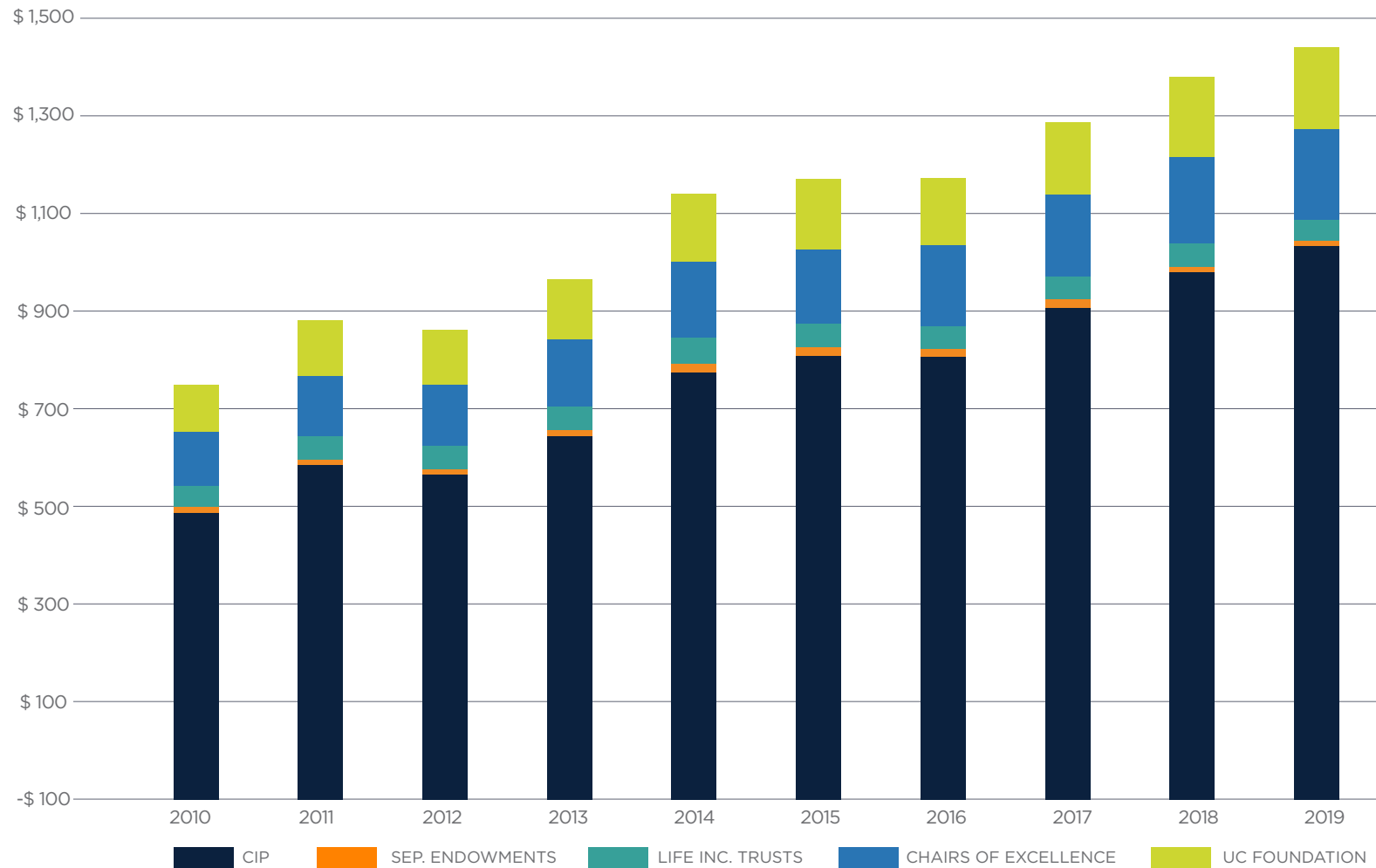
FOR THE FISCAL YEAR ENDED JUNE 30, 2019



● Instruction	722,618,437.69	<b>28.5%</b>	● Physical Plant	152,473,902.47	<b>6.0%</b>
● Research	343,978,408.31	<b>13.5%</b>	● Student Services	103,191,532.67	<b>4.1%</b>
● Student Aid	310,684,708.36	<b>12.2%</b>	● Independent Operations	35,030,747.24	<b>1.4%</b>
● Public Service	157,195,278.60	<b>6.2%</b>	● Long Term Debt & Other Transfers	108,103,471.61	<b>4.3%</b>
● Auxiliary Enterprises	204,774,588.95	<b>8.1%</b>			
● Academic Support	228,207,699.35	<b>9.0%</b>			
● Institutional Support	172,681,240.41	<b>6.8%</b>			

**Total: \$2,538,940,015.66**




















## Total Funds Invested for the Benefit of UT, 2010-2019



	CIP	SEP. ENDOWMENTS	LIFE INC. TRUSTS	CHAIRS OF EXCELLENCE	UC FOUNDATION		CIP	SEP. ENDOWMENTS	LIFE INC. TRUSTS	CHAIRS OF EXCELLENCE	UC FOUNDATION
<b>2010</b>	\$ 531	\$ 10	\$ 40	\$ 99	\$ 88	<b>2015</b>	\$ 822	\$ 15	\$ 44	\$ 137	\$ 131
<b>2011</b>	\$ 619	\$ 11	\$ 42	\$ 113	\$ 103	<b>2016</b>	\$ 820	\$ 14	\$ 43	\$ 140	\$ 125
<b>2012</b>	\$ 601	\$ 11	\$ 42	\$ 114	\$ 101	<b>2017</b>	\$ 911	\$ 15	\$ 42	\$ 152	\$ 135
<b>2013</b>	\$ 672	\$ 12	\$ 44	\$ 123	\$ 112	<b>2018</b>	\$ 976	\$ 10	\$ 43	\$ 160	\$ 149
<b>2014</b>	\$ 791	\$ 15	\$ 50	\$ 139	\$ 127	<b>2019</b>	\$ 1,025	\$ 9	\$ 40	\$ 167	\$ 153



## University of Tennessee Fall Student Enrollments Headcount

	2015	2016	2017	2018	2019	1-Yr Change N	%	% 5-Yr Change	5-Yr Trend
<b>UT System</b>									
Undergrad	38,646	38,875	39,162	40,043	40,589	546	1.4%	5.0%	
Grad / Professional	10,489	10,512	10,717	10,767	10,993	50	2.1%	4.8%	
<b>Total</b>	<b>49,135</b>	<b>49,387</b>	<b>49,879</b>	<b>50,810</b>	<b>51,582</b>	<b>931</b>	<b>1.5%</b>	<b>5.0%</b>	
<b>UT Knoxville</b>									
Undergrad	21,863	22,139	22,317	22,815	23,290	475	2.1%	6.5%	
Grad-Academic	5,259	5,244	5,280	5,350	5,431	81	1.5%	3.3%	
Grad-Professional	723	669	724	729	739	10	1.4%	2.2%	
Total Graduate/Prof	5,982	5,913	6,004	6,079	6,170	91	1.5%	3.1%	
<b>Total</b>	<b>27,845</b>	<b>28,052</b>	<b>28,321</b>	<b>28,894</b>	<b>29,460</b>	<b>566</b>	<b>2.0%</b>	<b>5.8%</b>	
<b>UT Chattanooga</b>									
Undergrad	10,083	10,170	10,176	10,195	10,239	44	0.4%	1.5%	
Grad	1,304	1,363	1,411	1,393	1,351	(42)	-3.0%	3.6%	
<b>Total</b>	<b>11,387</b>	<b>11,533</b>	<b>11,587</b>	<b>11,588</b>	<b>11,590</b>	<b>2</b>	<b>0.0%</b>	<b>1.8%</b>	
<b>UT Martin</b>									
Undergrad	6,435	6,279	6,330	6,674	6,763	89	1.3%	5.1%	
Grad	392	426	442	374	517	143	38.2%	31.9%	
<b>Total</b>	<b>6,827</b>	<b>6,705</b>	<b>6,772</b>	<b>7,048</b>	<b>7,280</b>	<b>232</b>	<b>3.3%</b>	<b>6.6%</b>	
<b>UT Health Science</b>									
Undergrad	265	287	339	359	297	(62)	-17.3%	12.1%	
Grad-Academic	1,093	1,068	1,099	1,133	1,154	21	1.9%	5.6%	
Grad-Professional	1,718	1,742	1,761	1,788	1,801	13	0.7%	4.8%	
Total Graduate/Prof	2,811	2,810	2,860	2,921	2,955	34	1.2%	5.1%	
<b>Total</b>	<b>3,076</b>	<b>3,097</b>	<b>3,199</b>	<b>3,280</b>	<b>3,252</b>	<b>(28)</b>	<b>-0.9%</b>	<b>5.7%</b>	

## Notes:

*Includes non-degree seeking and dual enrollment (high school) students*

*Excludes students enrolled in audited classes and co-op courses*

*UTK includes Space Institute and Veterinary Medicine students*

*UTHS excludes Residents in Health Sciences*

*Grad- Professional = Medicine: MD, Dentistry: DDS, Pharmacy: PHARMD, Law: JD, and Vet Med: DVM*



The University of Tennessee is an EEO/AA/Title VI/Title IX/Section 504/ADA/ADEA Institution.